# Time Management

For Federal Transit Administration Grant Making

#### Process Time is Program-Dependent

- Short Term: Planning, New Freedom, Elderly & Persons with Disabilities, Other-Than-Urbanized Area Formula –no DOL referral
- Medium Term: Urbanized Area Formula, Clean Fuels, Job Access/Reverse Commute— awarded at Regional level
- Long Term: Discretionary Capital Congressional notification and awarded at FTA HQ or OST; frequently include NEPA and Land Acquisition

# Process Time through FTA is Season-Dependent

Submit draft applications early in federal fiscal year

Annual publication of Certifications and Assurances

 Annual publication of Apportionments and Allocations Notice in Federal Register (FR)

## **Applicant Readiness**

- Designation of Recipient Correspondence
- Recipient User Identification/Vendor Code
- TEAM access PINs and Passwords
- Electronic Clearinghouse Operation (ECHO) PINs and Passwords
- Dun & Bradstreet (DUNS) account
- Civil Rights Programs Current

# Civil Rights Programs

- **Disadvantaged Business Enterprise** (DBE)— threshold \$250k; no formal program requirement; annual goal update (August)
- Civil Rights Act of 1964 (Title VI) initial plan and triennial updates
- Equal Employment Opportunity (EEO) —FHWA leads dual agency program review for State Departments of Transportation; triennial updates; thresholds are \$1M per annum and 50 employees
- FTA TRO-04 Point of Contact is Frank Billue (404) 865-5628 or frank.billue@dot.gov

## Management Plans

#### State Management Plan (SMP):

Elderly and Persons with Disabilities, Other-than-Urbanized Area, Job Access/Reverse Commute, and New Freedom programs

#### Project Management Plan (PMP):

Capital projects principally included in Discretionary Capital and Urbanized Area Formula program applications

# Competitive Selection Processes Accomplished

- New Starts Program Criteria
- Program of Projects Prioritization Processes
- Bus NOFA Prioritization Processes

Coordinated Human Services Transportation Plan

# Participation Plan Actions Completed

- Actions completed in conformity with overarching Statewide Participation Plan precepts on systems level
- Metropolitan Planning Organization (MPO)
   Participation Plan actions completed on systems and project levels
- Project level Public Involvement Plan actions completed through project sponsor

### Long Range Transportation Plan

- Minimum Twenty-year Horizon
- Air Quality Conformity Modeling and Analysis compliant with State Implementation Plan (SIP)
- Air Quality Conformity Report by MPO (nonattainment areas)
- Air Quality Conformity Determination
  - endorsed by Federal Agencies (FHWA and FTA in cooperation with EPA)

# Metropolitan Transportation Improvement Program (TIP)

- Negotiations between MPO and supported communities has occurred
- Public Participation has occurred in conformity with MPO Participation Plan
- Fiscal Constraint demonstrated
- Local Matching Funds committed
- MPO Board Actions have been formalized

# Statewide Transportation Improvement Program (STIP)

- Project Level Identification
- Fiscal Constraint Demonstrated
- Local Matching Funds Committed
- Conformity Analysis Accomplished
- Conformity Finding by Federal Agencies In Place
- Coordination with Statewide Comprehensive Plan and/or Statewide Economic Development Plan Confirmed
- State Transportation Board Actions in Place
- Pagination/Documentation Established

# Statewide Transportation Improvement Program (STIP)

- Federal Agency Joint Review and Approval in Place (FHWA and FTA)
  - The date of FTA/FHWA approval of the STIP is the "Programming Date" in TEAM
- Amendments in place
  - STIP amendment request letters approved by one or both of the federal agencies according to federal Memorandum of Understanding for each state
  - Amendment date supersedes initial approval date

# Unified Planning Work Program (UPWP)

- MPO UPWP supports planning line items in grant applications
- MPO Participation Plan requirements met
- MPO Board Actions completed
- FTA approval of UPWP is the programming date where no STIP is involved
- Supply UPWP FTA approval date in Project Details for grants where STIP is also involved
- FTA UPWP Development Workshop available

## Project Level Activities

- Flex Funding in place
  - Surface Transportation Program (STP)
  - Congestion Mitigation Air Quality (CMAQ)
  - Flexures between Federal Agencies

Consult with both agency relinquishing responsibility for the funds and agency accepting responsibility for administering the funds on case-by-case basis to establish requirements for documentation and time frames

### National Environmental Policy Act

- Class I and Class III findings in place prior to grant application
  - 30-day federal agency review period common
- Class II(d) documentation and findings submitted with grant applications in TEAM consultation with FTA recommended
- Class II(c) documentation automated in TEAM
- Refer to 23 CFR 771.117

### National Environmental Policy Act

- Interagency/resource agency consultations at federal, state and local levels accomplished
- Public Involvement accomplished according to MPO Participation Plan and Project Public Involvement Plan
  - Low English Proficiency outreach conducted
  - Tribal Government Liaison Accomplished
    - Sovereign Nation status requires federal level liaison
  - Public comment periods acknowledged
  - Changes made pursuant to social input received

### National Environmental Policy Act

- NEPA documents are federal documents
- Public must be involved in scoping and determination of array of alternatives for Class I and Class III actions
- Draft Environmental Impact Statement (DEIS) are inadequate to support capital acquisition
- SAFETEA-LU 18-month "shelf life"
- Uniform Relocation Assistance and Real Property Acquisition Act actions in place

# Uniform Relocation Assistance and Real Property Acquisition Act

- "Uniform Act"
- Appraisal
- Review Appraisal
- 6-month "shelf life"
- Real Estate Plans for Projects Featuring Major Takings (Residential, Commercial or Industrial; Takings in Whole or Partial Takings)

### Department of Labor

- 49 USC 5333(b) referral for certification
- Union information in Recipient Information in TEAM
- Automated referral system using email
- FTA Comments to DOL in TEAM
- Union Negotiations and/or Disputes may impact FTA grant award process
- Period of time it takes to achieve certification varies with season of referral
- FTA/DOL MOU

#### Political Factors

- Local Political Interests
- State Legislators' Interests
- Congressional Interest in specific projects
   Senate Banking Committee
   HR Committee for Transportation and the Environment
  - Ribbon-cutting opportunities
  - Interests heighten immediately pre-election
  - Notification to Congress on Capital grants
  - Congressional District Information in TEAM

## Prepare an Annual Action Plan

- Identify the tasks that need to occur in advance of approaching the grant application in TEAM
- Identify the partners
  - FTA, FHWA, DOT, MPO, Office of Civil Rights, SHPO, local sponsors and others
- Consult with partners regarding time and effort commitment
  - Memoranda of understanding (MOUs) may be useful
- Prioritize grants and prepare timelines for each

#### **Timelines**

- Scheduling Progress- assign time to tasks
  - Working forward from today's date to award
  - Working backward from desired award date to early start date
  - Evaluate simultaneous activities
  - Understand "Float"
- Critical Path Method
- Gantt Charting
- How many timelines do you need?
  - Single timeline for entire annual FTA program?
  - Timeline for grants in each of several FTA programs?
  - Timelines for individual FTA grants?

## Competency of Drafts

- Drafts in TEAM must be complete prior to "submittal"
- Draft review Business Practices
  - Reviews by legal, civil rights, planning, program management, DOL, OPPD, OPM, and RA or DRA
- Multiple reviews drain resources and protract delivery of the regional program for everyone

#### Plan the Work and Work the Plan

- Be realistic in evaluation of effort required to deliver the program annually
- Appreciate workload—yours and others'
- Cross-training within agency staffs
- Collaboration with Partners -- MOUs
- Seek training as needed
  - Stay current in TEAM
  - Stay current with FTA Circulars
  - Stay current with FTA news online

# Annual Cycle: Federal Fiscal Year October 1 – September 30

Endorse Certifications & Assurances
Ascertain Funding (Apportionments FR)
Update Civil Rights Programs
Ensure TEAM & ECHO access current
Check Designated Recipient Status
Ensure SMP & PMPs are ready
Ensure Participation Plan is read
Ensure Competitive Selection Mechanisms done
Update Union Information in TEAM

Program Level Tasks:
Check viability of LRTP
Check viability of AQ Conformity Docs
Check viability of TIPs & STIP
Check adequacy of UPWP
Secure Flexible Funds
Prepare/update NEPA docs
Secure NEPA findings
Prepare Land Acquisition docs
Explore political interest level

Draft action plan ( list of tasks)
Consult Partners
Draft schedule in CPM, Gantt etc.
Verify availability of funding
Draft grant application in TEAM
Make changes to accommodate comments promptly

Devise secondary/fall-back plan